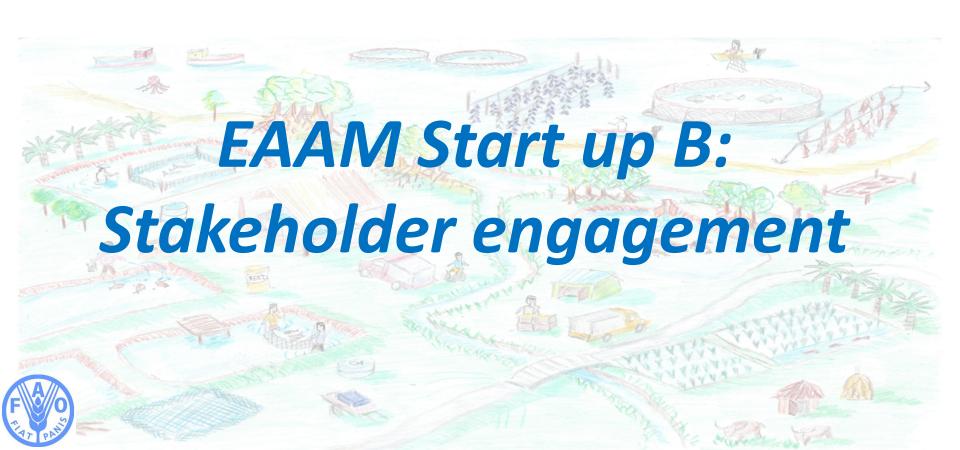
# Developing capacity in the Ecosystem Approach to Aquaculture Management (EAAM)



#### Module objectives



#### After this session you will be able to:

- Apply participatory approaches for stakeholder engagement
- Organize and hold stakeholder meetings;
- Describe the basics of co-management





#### Participation



#### A successful EAAM needs that all the:

- participant people,
- users,
- local organizations
- communities,
- vulnerable and underrepresented groups
- local government officials
- other stakeholders

are enabled to take control and make decisions



#### Participation



#### **Participation brings many benefits:**

- different perspectives from stakeholders;
- Promotion of actions for the project;
- Build-up empowerment in participants through
  - self confidence
  - increased awareness,
  - building responsibility
- Achievement of quick and cost effective results;
- Improvement of ownership of decision and outcomes;
- Welcome any personal opinion or contribution;
- Building relationships and partnerships.



#### Key principles of participation

Don't dominate

Let go of your own ideas and viewpoints

Promote a process of learning, changing and action

Listen and build rapport and trust

Work with stakeholders

Respect of local customs, languages and experience

Believe in people and their abilities

Allow all people to be heard

Be flexible



#### Aim of participatory approaches



Agree on issues and solution

**Identify trade offs** 



**Awareness raising** 



**Ownership** 

**Group trust** 



#### Assessing stakeholder interest and commitment

|               | Little awareness of problems with aquaculture | Concern<br>about these<br>problems | Willingness<br>and ability to take<br>action to solve these<br>problems | Action<br>needed |
|---------------|---|------------------------------------|---|------------------|
| Stakeholder 1 |   |                                    |   |                  |
| Stakeholder 2 |   |                                    |   |                  |
| Stakeholder 3 |   |                                    |   |                  |

This assessment should be done by the EAAM team

- 1. List all the key stakeholders in left hand column.
- 2. Then discuss in which of the categories (1 to 3) each of them should be placed



#### Preparing stakeholders to engage

#### **Awareness raising**

 Knowledge empowers people and improves their ability to take part (awareness of environmental, social and governance issues)

#### Methods can include:

- Training
- focus group discussions
- media campaigns
- stories
- policy briefs





#### Preparing stakeholders to engage

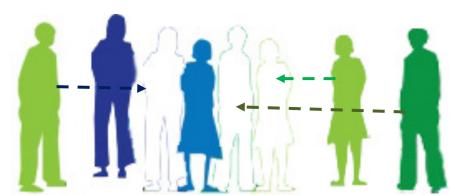
#### **Community mobilization**

Stakeholders get organized to arrive at consensus on interests and concerns

#### Methods can include:

- environmental education;
- social communication;
- building alliances and networks;
- organizational sustainability to keep members and funding
- human capacity development





#### Facilitating stakeholder input



Meeting: larger group coming together





Focus group discussions small facilitated group discussing a specific topic



Workshop: smaller group working towards resolving an issue



Questionnaires/ surveys
Views of a large number of
People/population 10

#### **Activity 14: Characteristics of a facilitator**

Group A: draw a very GOOD facilitator!

**Group B**: draw a very **BAD** facilitator!

No words or writing allowed!



#### Co-management

Collaborative and participatory process of sharing rights and responsibilities between representatives of user groups, government agencies, research institutions and other stakeholders



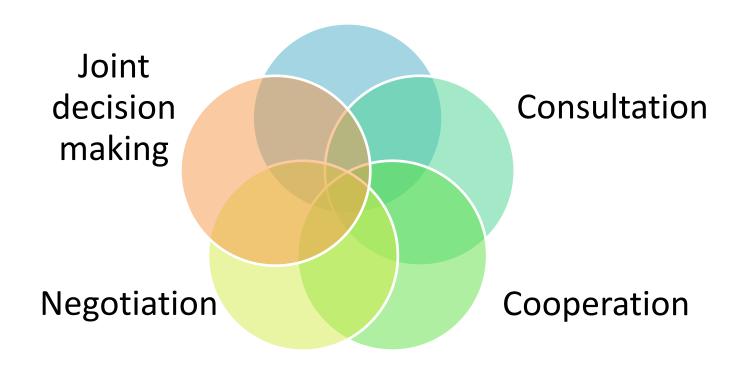
#### Advantages of co-management

- more open, transparent, autonomous management process;
- more coordination that builds synergies among stakeholders;
- a more democratic and participatory society;
- more economical than centralized systems, requiring less to be spent on administration and enforcement;
- **flexible and creative management** strategy, which meets particular needs and conditions (seen as legitimate);
- local solutions to local problems;
- improved public awareness of aquatic and coastal resources management.



## Co- management

#### Coordination



## Advantages of co-management

autonomous management process

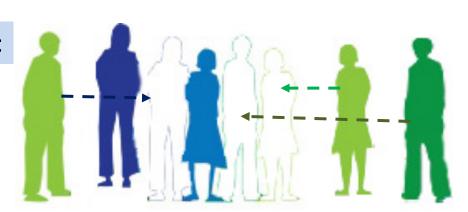
more coordination

synergies

more democratic

more transparent

more open



participatory

more economical management

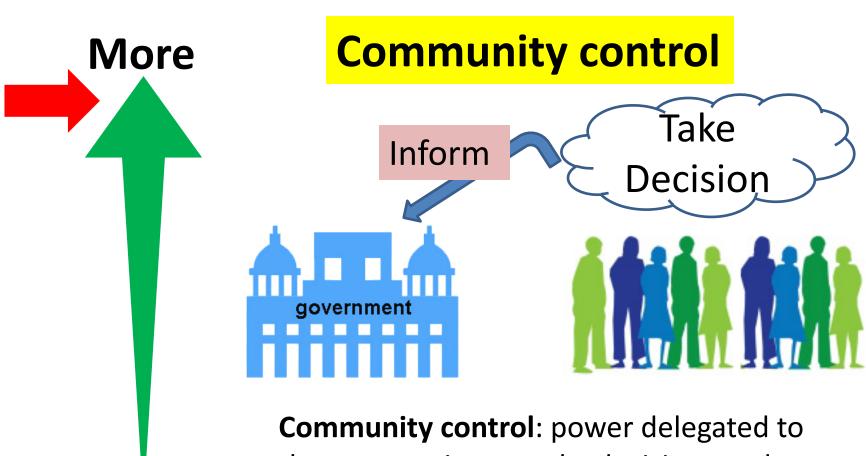
flexible

public awareness



local solutions to local problems creative management strategy





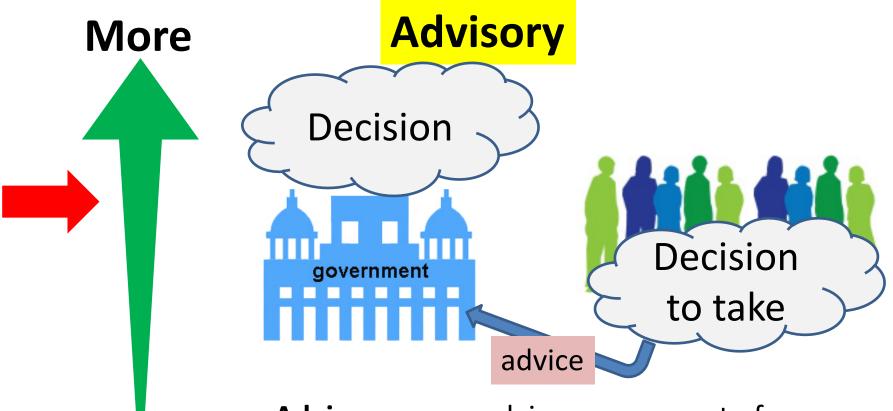
**Community control**: power delegated to the community to make decisions and inform government of these decisions;

More

**Partnership** 



**Partnership**: cooperation of equals with joint decision-making



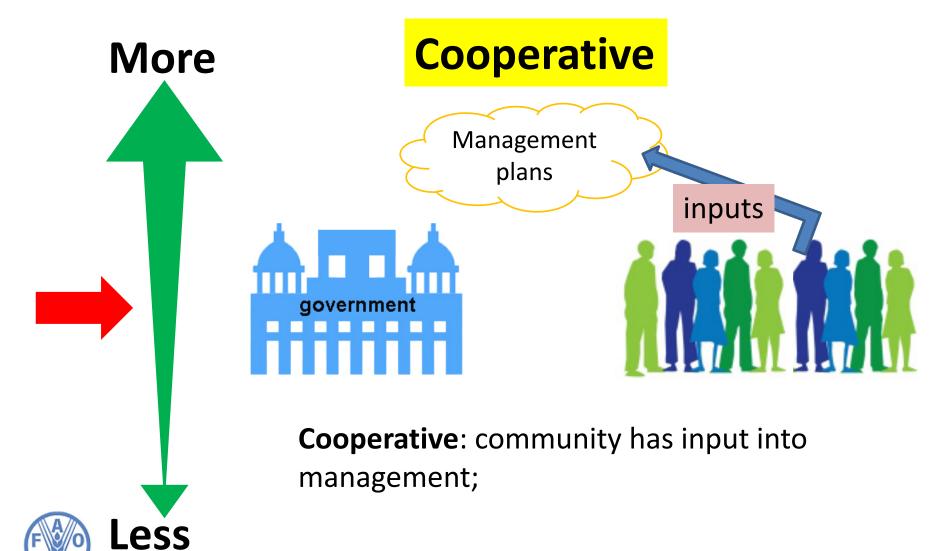
Less

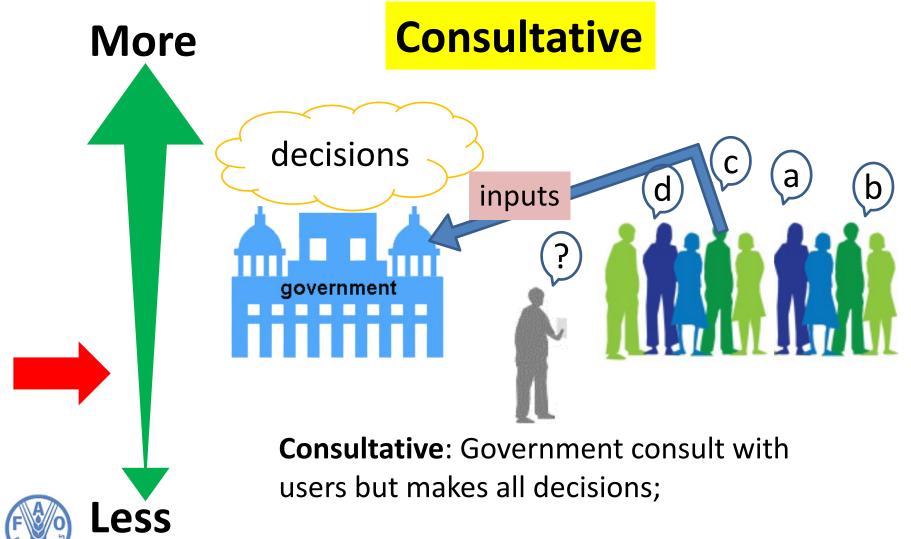
**Advisory**: users advise government of decisions to be taken and government endorses these decisions;

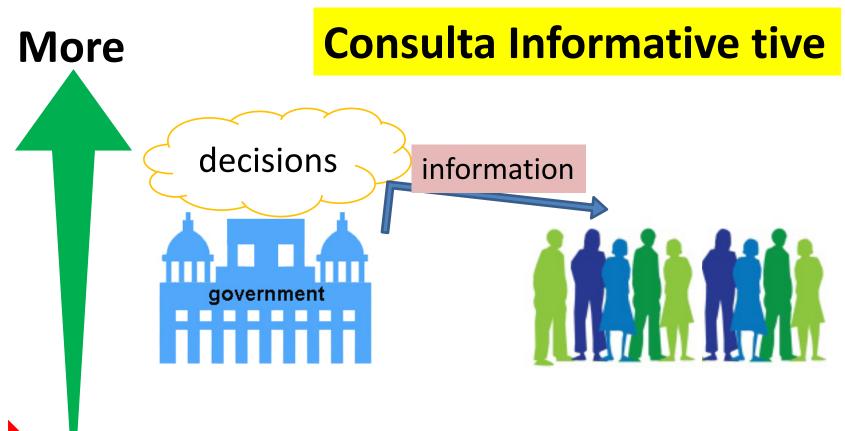


management plans;

Less







**Informative**: community is informed about decisions that government has already made

#### Key elements of co-management

- Shared vision and goal
- Collaborative planning to address diverse interests
- Shared responsibilities working together
- Better communication
- Shared resources
- Learning together
- Sharing costs and benefits
- Sharing successes and failures





#### Key messages

Before starting on the EAAM cycle there are some initial tasks to be done by the EAAM team

- Get organized
- Identify, prioritize and engage stakeholders
  - Stakeholder engagement is initiated in the beginning and continues through the whole EAAM process;
  - EAAM involves developing co-management arrangements, so that stakeholders can be involved in the whole management process.



#### **Activity 15 Active listening**

- Paraphrasing
- Clarifying
- Eye contact
- Body language

#### Active listening in groups of three

Two of you discuss examples of co-management that you are familiar with/ have experienced/ know of (think about topics we have just discussed)

The 3rd person observes (can take notes) then feeds back. Rotate so you all get a chance to speak and observe



## **Essential EAAM**

To download all materials please visit:

